A guide to establishing presence in India
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Prime Minister Narendra Modi won a landslide mandate in May 2014 – a single party government was formed for the first time in 30 years – on the promise of making India great just like he had previously transformed his home state, Gujarat.

There has never been a time in history where so much has happened in India. At Grant Thornton in India, we are delighted to be at the forefront of helping shape a more vibrant India working with the government, the leaders of India Inc., and global companies that want to maximise this amazing opportunity.

Vishesh C. Chandiok
Chief Executive Officer
Grant Thornton India LLP

With GDP growth of 7.1 per cent and FDI inflow of USD 60 bn in 2016-17, India is both the fastest growing economy and the largest recipient of FDI, globally.

Over the last few years, the government has delivered landmark structural reforms which are expected to further propel this growth. This list includes the Goods and Services Tax (GST), which integrates India into a single market and removes a spate of complex indirect taxes; a competition among India’s 29 states to improve their ‘Ease of Doing Business’; the ‘India stack’, which leverages the new biometric identification (Aadhaar) and mobile penetration of a billion plus Indians for digital financial transactions; and a sudden withdrawal of all high denomination currency notes along with strengthened legislation and enforcement to tackle corruption and unaccounted money.

The period between 31 March 2015 and 2017 saw a number of reforms coming together within the ambit of financial regulations in the country. The Indian equivalent of ‘SOX’ documentation and auditor attestation of controls (ICFR), Indian IFRS (Ind AS) and mandatory rotation of external auditors are some of the key reforms that will align India’s practices to the best in the world.
Introduction

This is an interesting time for the Indian economy. Rated as one of the most stable economies, India continues to shine amidst global gloom. Led by the Modi government, a number of economic, financial and institutional, reforms including the reforms leading to ease of doing business across states, have been implemented. India claiming the 100th spot in World Bank’s recently released Ease of Doing Business rankings is a testimony to this fact. This also marks the biggest improvement recorded among 190 countries in the World Bank’s ‘Doing Business 2018 - Reforming to create jobs’ report. Strict monetary action taken by the government to bring back unaccounted money into the system paves the way for economic growth backed with digitisation. Banking regulations including the move to replace high-value currency notes with new higher denominations in 2016 did contribute towards making the economy more robust and compliant. The government has also notified the final regulations related to the insolvency resolution process under the Insolvency and Bankruptcy Code 2016. The law aims to improve the ease of doing business in India by facilitating smoother and time-bound settlement of insolvency and faster turnaround of businesses, apart from creating a database of serial defaulters.

Initiatives such as Make in India campaign, improving the ease of doing business in India and Startup India, Standup India will further pave the way for growth. Additionally, the government’s Digital India initiative and opening of bank accounts for masses via Jan Dhan Yojna have been a welcome change.

The government has started several development schemes, which, in the longer run, will make the country stronger and more stable. In addition to this, the property market, which was largely considered fragmented and unorganised, is now regulated by the enactment of the Real Estate Regulation Act (popularly known as RERA). All the states had to implement the rules under the RERA by 01 May 2017 to make the regulation a reality across the country. This has been supplemented by insolvency and bankruptcy laws, amendment in the Benami (a term in Hindu law which means ‘made, held, done, or transacted in the name of another person’) Transactions Act, arbitration and conciliation laws, and corporate governance laws.

While the country is now working towards the development of 100 smart cities, spreading financial inclusion to all will empower a large section of the population.

However, the biggest move by the government is its enactment of a legislation to introduce a national value-added tax (named Goods and Services Tax) with effect from July 2017, replacing the current multitude of central, state and local levies. The GST regime will create a much more integrated and productive economy in the longer run. So far there is a 50 per cent rise in the number of indirect taxpayers since the introduction of GST.

After two quarters, the Indian economy is set to shine. The Economic Survey 2017-18 brought out by the government in January 2018 forecasts a growth rate of 7 to 7.5 per cent for 2018-19. The International Monetary Fund (IMF) also expects India’s GDP to grow more than 7 per cent this year, making India the world’s fastest-growing large economy. Amidst slowing global growth, India remains a bright spot among emerging economies. The forecast by IMF factors in the wave of reforms that the country is witnessing. As corroborated by the World Economic Forum’s (WEF) Global Competitiveness Index for 2017-18, India ranked 40th on improving business environment and innovation. Following the centre’s move, states too are ejecting significant share of foreign investments demonstrating both cooperative and competitive federalism. All of this truly is poised to unlock the potential for growth in India and build a more vibrant economy, and we at Grant Thornton in India are all set to growing together with India. We hope this guide will support your growth plans of either setting up base or expanding in India. We look forward to being your growth advisers in the land of emerging opportunities.

This guide is intended to serve as a primer for companies planning to enter the Indian market to tap significant opportunities in various sectors. It aims to provide business information on the country’s legal, accounting and taxation framework.
India has emerged as a key investment destination globally. The U.S. Department of Commerce has identified India as one of the world’s top 10 ‘big emerging markets’.

According to the World Investment Report 2017 published by the UNCTAD, India continues to be among the top 10 countries in terms of FDI inflows globally and the fourth in the developing Asian region.

India’s FDI inflow for the period April-December 2017 remained fairly stable at USD 35.94 bn as compared to USD 35.84 bn in the corresponding period April-December 2016.

India’s FDI inflow in 2016-17 was in excess of USD 60 bn, a new all-time high surpassing the inflows of USD 55.6 bn in 2015-16.

Summary

Outlined below are key facts and statistics that make India a favourable business destination worldwide:

- A growing middle class
- An abundant supply of raw material
- An extensive rail and road network
- World’s largest working population in the age group of 25-45 years
- Large pool of skilled English-speaking manpower
- Lower labour cost and hence reduced cost of manufacturing, especially in comparison to non-Asian countries
- Geographical location, which makes India closer to markets including the Middle East, South Asia and Europe

Main ports of entry:
Chennai, Jawahar Lal Nehru, Kandla, Kochi, Mormugao, Kolkata, Mumbai, Paradip, Tuticorin, Ennore, Vishakhapatnam and New Mangalore

Major international airports:
Chennai, New Delhi, Mumbai, Hyderabad, Kolkata, Bengaluru, Goa and Thiruvananthapuram
Geographical location
India forms a natural subcontinent with the Himalayan mountain range to the north, and the Indian Ocean, the Arabian Sea and the Bay of Bengal to the south, west and east, respectively. The country is bordered by Pakistan on the northwest, China, Bhutan and Nepal on the northeast, and Bangladesh and Myanmar on the east. Near the country’s southern tip, across the Palk Strait, lies Sri Lanka.

India has a land frontier of over 15,000 kilometres, stretching from the Himalayas in the north to the Palk Straits in the south, and from the Arabian Sea in the West to the Bay of Bengal in the east. It has a long coastline spanning over 7,000 kilometres. The climate varies from tropical in the south to temperate in the north.

Population and standard of living
India is the second most populated country in the world with a population of 1.324 bn (World Bank, 2016 estimates). According to the 2011 population census, there are 35 cities in India with a population of more than a million, with Mumbai, Delhi and Kolkata having a population over 10 million. Around 70 per cent of the country’s population resides in rural and semi-rural areas. One of the main reasons that India is considered as an attractive, high-growth market is its large pool of untapped and upper middle class population. Also, the standard of living in metropolitan cities of the country is comparable to the best in other developing nations.

As per estimates, 250 mn people are set to join India’s workforce by 2030. With a significant chunk of population shifting into the working age group, there is a corresponding increase in disposable income and consumption demand. In fact, it is estimated that India will have 247,800 new millionaires by 2025.

Diversity
India is rich in history, culture, religion and diversity. There are 22 officially recognised languages spoken in India across its 29 states and 7 union territories. India is secular through its constitution with people from all faiths residing here, including Hindus, Muslims, Sikhs, Christians, Buddhists and Jains.

Education
The education system in India is considered as one of the best globally. The system comprises public and private schools, universities and other institutions for higher learning (MBA, PhD, MSc etc.). These institutions are committed to impart excellent academic and vocational training, and encourage participation in sports and other extra-curricular activities. The current literacy rate in India stands at 74.04 per cent. The country offers quality education comparable to global standards in the fields of finance, consulting, literature, computer engineering & programming, science & technology, medicine, dentistry and business management and administration. The Indian Institutes of Technology (IITs) and Indian Institutes of Management (IIMs) are recognised world-over as premier higher educational institutions.

Currency
The Indian Rupee (INR) is the official currency of the Republic of India. The Reserve Bank of India (RBI) is the national and sole currency-issuing authority in the country. The exchange rate of the rupee is mainly market determined. The RBI takes a keen interest in the financial markets of the country and other countries globally to determine suitable monetary, regulatory and other measures. The current RBI reference rate for INR to USD 1 is 66.76 (04 May 2018).

Key economic statistics
India’s economic policies are designed to attract significant capital inflows in the country on a sustained basis, and encourage technological collaboration with foreign firms. Policy initiatives taken over the past few years have resulted in significant inflow of foreign investment in all areas of the economy, except the public sector.

<table>
<thead>
<tr>
<th>Statistics</th>
<th>Value</th>
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<tbody>
<tr>
<td>Population</td>
<td>1.324 bn</td>
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<tr>
<td>Area</td>
<td>3.29 mn square kilometres</td>
</tr>
<tr>
<td>GDP (current)</td>
<td>USD 2,263.79 bn</td>
</tr>
<tr>
<td>GDP – per capita</td>
<td>USD 1,709.39</td>
</tr>
<tr>
<td>Exports [April 2017-March 2018]</td>
<td>USD 302.84 bn</td>
</tr>
<tr>
<td>Imports [April 2017-March 2018]</td>
<td>USD 459.67 bn</td>
</tr>
<tr>
<td>Literacy rate</td>
<td>74.04% (Census 2011)</td>
</tr>
<tr>
<td>Life expectancy</td>
<td>68.35 years</td>
</tr>
<tr>
<td>Urban population</td>
<td>33%</td>
</tr>
<tr>
<td>Local currency</td>
<td>Indian rupee (INR)</td>
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Sources:
World Bank, indexmundi.com, Ministry of commerce and industry, RBI, India
1 Ministry of Shipping: http://shipping.gov.in/writereaddata/8992a/27903559-Perspectiveplans.pdf
Key economic indicators of India

GDP and key fiscal indicators
- At a rate of 7.1 per cent, India was one of the fastest growing large economies globally in 2016-17. The growth has been supported by the contribution of key sectors including agriculture, manufacturing and financial services. However, faltering private investment, weak capital goods growth and lower exports were a concern. The GDP grew by 7.4 per cent and 7.6 per cent in 2014-15 and 2015-16, respectively.
- According to First Advance Estimates provided by CSO, the growth in GDP during 2017-18 is estimated at 6.5 per cent as compared to the growth rate of 7.1 per cent in 2016-17.
- The fiscal deficit of the country up to February 2018 stood at USD 109.87 bn. In 2016-17, the fiscal deficit of the country stood at USD 82.14 bn.
- The revenue deficit of the country up to February 2018 stood at USD 80.50 bn.

Growth rates in GDP at factor cost

- 2016-17: 7.1%
- 2015-16: 7.6%
- 2014-15: 7.4%
- 2013-14: 6.9%

External factor and per capita national income
- Exports during 2017-18 were at USD 302.84 bn, registering a growth of 9.78 per cent as compared to 2016-17.
- India is the third largest economy in the world in terms of purchasing power parity (Source: International Monetary Fund).
- Imports during 2017-18 were at USD 459.67 bn registering a growth of 19.59 per cent as compared to 2016-17.
- According to First Advance Estimates provided by the CSO, in real term (at 2011-12 prices) during 2017-18, the per capita income is likely to attain a level of INR 86,660 as compared to INR 82,269 for the year 2016-17. The growth rate in per capita income is estimated at 5.3 per cent during 2017-18, as against 5.7 per cent in the previous year.
Money and credit

• As recorded in February 2018, the gross bank credit for FY 2017-18 stood at INR 73,737 bn (USD 1,131.98 bn). [Source: RBI]
• The gross fixed capital formation averaged USD 82.14 bn during the period 2001-17. In the fourth quarter of 2017, it reached an all-time high of INR 10,519.30 bn (USD 161.49 bn). [Source: Ministry of Statistics and Programme Implementation]
• India’s current account deficit stood at 2 per cent of the GDP in the third quarter of 2017-18 as compared to 1.4 per cent of the GDP in the same period a year ago. [Source: RBI]
• External debt in India increased to USD 485.8 bn in the first quarter of the year 2017-18, recording an increase of USD 13.96 bn over its level at end-March 2017. [Source: RBI]
• Indian foreign reserve touched USD 424.36 bn as on 30 March 2018. The Foreign Currency Assets (FCAs), which form a majority of the country’s foreign exchange reserves, stood at USD 399.12 bn, while gold reserves stood at USD 21.61 bn. [Source: RBI]
• India became the ninth largest (according to World Investment Report, 2017) recipient of FDI in 2016 in the world, grossing USD 55.46 bn following a series of reforms by the government, as compared to USD 44 bn in 2015. [Source: World Investment Report 2016 by the United Nations Conference for Trade and Development]
• PM Modi’s demonetisation drive continues to push electronic transactions. Going forward, this will also spur the growth of fintech companies.

Wholesale Price Index: Base year 2011-12

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<tr>
<td>112.5</td>
<td>113.9</td>
<td>109.7</td>
<td>111.6</td>
<td>118.0</td>
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Source: Office of the Economic Advisor, Government of India; Department Of Industrial Policy & Promotion (DIPP)

Key fiscal indicators (per cent of GDP)

Series 1: 4.7, 4.1, 3.9, 3.5, 3.2, 3.1 Series 2: 4.5, 4.0, 3.8, 3.6, 3.5, 3.2

Source: Office of the Economic Advisor, Government of India; Department Of Industrial Policy & Promotion (DIPP)
Key sectors: An overview

Manufacturing and automotive

The government’s Make in India campaign has put manufacturing at the forefront. The sector encompasses a number of sub-sectors such as metals and mining, industrial manufacturing, chemicals, engineering, telecom and automotive, among others. It is expected that manufacturing will contribute significantly to the country’s growth in the coming decade.

India is the seventh largest producer of automobiles in the world and the fourth largest market by volume. The sector contributes 7.1 per cent to the GDP and employs 19 mn people. Around 31 per cent of small cars sold globally are manufactured in India. India is the world’s largest motorcycle manufacturer. The two-wheelers segment contributes 81 per cent market share and leads the market on account of huge domestic demand from the youth and the middle class buyer. Thus, the automotive sector and its manufacturing remains a strong sector of growth for the country.

India is also a prominent auto exporter and fifth largest manufacturer of commercial vehicles and the second largest manufacturer of two-wheelers worldwide. The expanding economic activity has started to have an impact on the commercial vehicle segment. It is expected to register a double-digit growth in the next one year. Some of the key foreign players are Suzuki, Honda, Nissan, Piaggio, Volkswagen, Renault, Hyundai, General Motors, BMW, Ford and Toyota.

Healthcare

The overall Indian healthcare market is worth around USD 100 bn and is expected to grow to USD 280 bn by 2020, at a CAGR of 22.9 per cent. Healthcare delivery, which includes hospitals, nursing homes and diagnostics centres, and pharmaceuticals, constitutes 65 per cent of the overall market. The healthcare Information Technology (IT) market, which is valued at USD 1 bn currently, is expected to grow 1.5 times by 2020.

The Indian medical tourism industry, currently pegged at USD 3 bn per annum, with tourist arrivals estimated at 230,000, is expected to reach USD 6 bn by 2018, with the number of medical tourists set to double over the next four years. Hospitals and diagnostic centres attracted FDI worth USD 3.59 bn between April 2000 and March 2016, according to data released by the Department of Industrial Policy & Promotion (DIPP). India's universal health plan that aims to offer guaranteed benefits to a sixth of the world’s population will cost an estimated INR 1.6 tn (USD 23.72 bn) over the next four years.

The Indian pharmaceutical industry is estimated to be USD 30 bn, growing at a CAGR of 16.5 per cent during the last five years (FY 2011-16). India continues to be among the largest producers and exporters of generic drug formulations in the world, accounting for around 20 per cent of total global generic drug exports. However, exports, particularly to regulated markets, have been affected on account of the continual USFDA alerts on Indian manufacturing standards and facilities and the US alone accounts for about 40 per cent of India’s drug exports. The extension of pricing control on more and more essential drugs is also discouraging multinational companies from introducing patented drugs in India. However, efforts are being taken to promote local manufacturing and reducing dependence on imports of API from China through the new bulk drug policy to be initiated, and the strong Make in India push in the sector.

The medical technology sector was valued at USD 6.3 bn in 2013 at end consumer prices and is growing at 10-12 per cent per year. Currently, the Indian medical devices industry represents just over 1.3 per cent of the global medical device market. The Indian medical devices industry consists of small and medium companies primarily focusing their R&D efforts and manufacturing capabilities on affordable medical devices such as disposables and medical suppliers – which come under low priced, high volume market segments. Requirements of high end medical equipment – nearly 75 per cent – are met by imports. The country’s Make In India initiative is being implemented through a ‘policy push’ to encourage local manufacturing and shift from an import dependent to an export-oriented market. The implementation of the Medical Devices Bill 2016, a long outstanding initiative which attempts to carve out the medical technology sector from pharma will be a game changer.
India is the world’s largest sourcing destination for the IT industry, accounting for approximately 67 per cent of the USD 124-130 bn market. The industry has a workforce of about 10 mn. More importantly, the industry has led the economic transformation of the country and altered the perception of India in the global economy. The IT industry has also created significant demand in the Indian education sector, especially for engineering and computer science.

The Indian IT and ITeS industry is divided into four major segments – IT services, Business Process Management (BPM), software products and engineering services, and hardware. The Indian IT sector is expected to grow at a rate of 12-14 per cent for FY 2016-17 in constant currency terms. The sector is also expected to triple its current annual revenue to reach USD 350 bn by FY 2025.

The Indian M&E industry is a sunrise sector for the economy and is making high growth strides. This sector is expected to grow at a Compound Annual Growth Rate (CAGR) of 14.3 per cent to touch INR 2.26 tn (USD 33.7 bn) by 2020, while revenues from advertising are expected to grow at 15.9 per cent to INR 994 bn (USD 15.5 bn). India is one of the highest spending and fastest growing advertising markets globally. The country’s expenditure on advertising grew more than 12 per cent in 2016, and accelerated further in 2017, on the back of popular sporting events like the T20 World Cup, the Indian Premier League (IPL) and the media blitz on state elections. The television segment, which continues to get the highest share of spending, is expected to grow by 12.5 per cent in 2017, led by increased spending by packaged consumer goods brands and e-commerce companies.

The government of India has supported the M&E industry’s growth through various initiatives such as digitising the cable distribution sector to attract greater institutional funding, increasing FDI limit from 74 per cent to 100 per cent in cable and DTH satellite platforms, and granting industry status to the film industry for easy access to institutional finance. Also, the government launched the Digital India programme to provide several government services to the people using IT and to integrate the government departments and the people of India. The adoption of key technologies across sectors spurred by the Digital India Initiative could help boost India’s Gross Domestic Product (GDP) by USD 550 bn to USD 1 trillion by 2025. The government’s Digital India and Make in India initiatives dominated the Indian IT industry in 2015 and also boosted the start-up revolution in the country.

The Indian retail and consumer industry is broadly segregated into urban and rural markets, attracting players from across the world. The sector grew at an annual rate of 6.7 per cent between 2005 and 2015. Annual growth in the Indian consumption market is estimated to be 6.7 per cent during 2015 to 2020 and 7.1 per cent during 2021 to 2025. The maximum consumer spending is likely to occur in the food, housing, consumer durables, and transport and communication sectors. India will be an interesting arena in the next few years for global retailers. With new large format malls providing anchor space to many international fashion retailers, the consumer will benefit from a plethora of choices. Further, the current and expected real estate correction along with economic reforms such as GST and infrastructure development schemes will also offer the brands an added incentive to stay invested in India.

The Government of India has allowed 100 per cent FDI under the automatic route in online retail of goods and services through the marketplace model, thereby providing clarity on the existing businesses of e-commerce companies operating in India. Many state governments, corporate and educational organisations are working towards providing training and education to create a skilled workforce of 500 million people by 2022. Union Cabinet reforms like implementation of the GST and Seventh Pay Commission are expected to give a boost to the consumer durable sector in India during FY 2017-18.


Real estate and construction

Housing is one of the basic needs of the population. The sector not only employs the second most number of people directly and indirectly in the country, but also supports around 250 ancillary industries. The sector contributes more than 6 per cent to the country’s GDP. However, there is a huge demand-supply gap in the housing segment with a projected need of around 18 mn affordable housing units. And over the years, the sector has remained largely unorganised, which has significantly impacted the perception of the sector. Within the last couple of years, the government has initiated various reforms – ‘Housing for all by 2022’ scheme, creation of 100 smart cities, relaxations in FDI norms to attract investments & REITs regime. Apart from this, government has finally been able to enact RERA and award infrastructure status to affordable housing segment.

The plethora of these reforms not only have the ability to change the landscape of the sector in terms of bringing in much needed transparency and accountability, but also attract significant amount of investments for the sector – both overseas & domestic.

Financial services

Demonetisation drive by the Indian government in 2016, aimed at driving the country towards a cashless economy, is reflective of the rapidly changing scenario in the country. This, along with many more policy changes and reforms, provides financial services a firm standing. While there are concerns related to high levels of Non-Performing Assets (NPAs) with banks and other financial institutions, there is a silver lining. RBI, along with the government, has taken a number of initiatives for enhancing the accessibility and financial inclusion of all in the country. Bank account penetration in India increased from 35 per cent in 2011 to 53 per cent in 2014. With initiatives such as Jan Dhan Yojana, the number of unbanked population without any bank accounts in India came down from around 233 mn by the end of 2015, reflecting a drop of 58 per cent over the last four years. As recorded in 2015, India had a total of 1,440 mn deposit bank accounts and 1,170 mn saving bank accounts in 2015. The country also has around 144 mn of borrower accounts. With rising levels of digitisation and technology adoption, the financial services sector is expected to deepen its penetration and reach in the country. Consequently, the Indian banking industry has the potential to become fifth largest by the end of FY 2020 and the fifth largest by the end of FY 2025.
Political and legal system

Introduction

India is the largest democracy in the world. It is estimated that the country today has more than 200 political parties. One feature of the political parties in India is the dominant role played by their leaders. There are both national and regional parties, one of which is the Indian National Congress (INC) which has been led mainly by the Nehru-Gandhi family since the independence of the country. To compete on a national level, many political parties form alliances. The two main alliances in the country are National Democratic Alliance (NDA), a coalition led by the Bharatiya Janata Party (BJP), and United Progressive Alliance (UPA), a coalition led by the INC.

Structure of the government

India is the largest multi-party democracy in the world. It is a sovereign socialist secular democratic republic with a parliamentary system of government, and a constitution. The Constitution of India provides for a parliamentary form of government which, although has certain unitary features, is federal in structure. The council of the Parliament of the Union consists of two legislative houses – the Rajya Sabha (Upper House), which represents the states of the Indian federation, and the Lok Sabha (Lower House), which represents the people of India as a whole. At present, the country is a union of 29 states and seven Union Territories (UTs). Each state is governed by a government comprising elected representatives of the public.

New Delhi is the national capital of India. The seat of the central government is New Delhi. All the other State governments have primary responsibility for matters such as law and order, education, health and agriculture. Currently, Shri Narendra Modi is the Prime Minister of India. India is a member of major international organisations including South Asian Association for Regional Cooperation (SAARC), Brazil, Russia, India, China and South Africa (BRICS), and the Commonwealth of Nations, among others.

Judiciary and law

India has a well-established, independent judicial system. The Supreme Court of India is based in New Delhi. In each state, there is a High Court in its capital city. The states also have several district courts.

India derives most of its judicial framework from the English legal system. The main goal of the Indian law is to protect the promotion of business entities, provide a healthy industrial and social environment and ensure robust labour protection. Till 1991, many trade barriers were in place so as to promote the local industry, but since 1991 many barriers have been lifted to promote the influx of foreign investors in the country.

Source: Grant Thornton Deal Tracker
Foreign investment

Introduction

Foreign investors keen to set up operations in India are required to comply, inter alia, with the foreign exchange control laws of the country, particularly the consolidated FDI Policy, issued by the government of India from time to time. Accordingly, the Companies Act 2013, Foreign Exchange Management Act, 1999 (FEMA) and the regulations thereunder govern the setting-up of incorporated entities (joint ventures or wholly-owned subsidiaries) and of unincorporated entities (branch, liaison or project offices).

FDI policy

In recognition of the important role played by FDI in accelerating the economic growth of the country, the government initiated a slew of economic and financial reforms in 1991. India is now ushering in the second generation reforms aimed at furthering the integration of the Indian economy with the global economy.

FDI is allowed in most sectors, including the services sector, through the ‘automatic route’ without requiring any prior government approval. On the other hand, in a few sectors, the existing and notified sectoral policy does not permit FDI beyond a ceiling or it is subject to certain specified conditions.

FDI can be brought in after obtaining an approval from the government. The approving authority used to be the FIPB which used to function under the Ministry of Finance. The government has abolished FIPB with effect from May 2017. New proposals for FDI under approval route are now directly handled by the concerned ministries. Towards this end, the DIPP has issued the ‘Standard Operating Procedures’ (SOP) for processing FDI proposals. This SOP clearly lays down the procedure to submit the online application through the FIPB portal (now known as the Foreign Investment Facilitation Portal).

The table below gives an indicative summary of the sectoral FDI policy:

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
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<tbody>
<tr>
<td>Automatic route</td>
<td>FDI up to 100 per cent permitted under the automatic route in most services, manufacturing, infrastructure sector and services, B2B trading, Single Brand Retail Trading (SBRT)</td>
</tr>
<tr>
<td>Approval route</td>
<td>FDI in these activities is permitted only with prior government approval, e.g., non-operating holding companies, broadcasting content services (FM radio) and print media (newspaper and periodicals)</td>
</tr>
<tr>
<td>Sectoral caps and FDI linked conditions</td>
<td>FDI in certain sectors is subject to sectoral caps such as insurance (49 per cent), defence industry subject to industrial License (49 per cent), multi brand retail trading (51 per cent) and airlines (49 per cent). Further, FDI in certain sectors is subject to specified conditions – wholesale trading, single brand retail trading, e-commerce, construction development – townships, housing and built-up infrastructure etc.</td>
</tr>
<tr>
<td>FDI linked conditions</td>
<td>FDI in these sectors is subject to specified conditions – floriculture, horticulture, apiculture and cultivation of vegetables and mushrooms under controlled conditions, wholesale trading, single brand retail trading, e-commerce, construction development – townships, housing and built-up infrastructure, print media and asset reconstruction companies</td>
</tr>
</tbody>
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FDI is not permitted in the following sectors:

- Lottery business including government/private lottery, online lotteries, etc.
- Gambling and betting including casinos, etc.
- Agriculture (excluding plantations - tea/coffee/rubber/cardamom/palm oil tree/olive oil tree)
- Activities/sectors not open to private sector investment, e.g., atomic energy and railways (except mass rapid transport systems)
- Business of chit fund
- Nidhi company
- Trading in Transferable Development Rights (TDRs)
- Real estate business, or construction of farmhouses (subject to certain exceptions)
- Manufacturing of cigars, cheroots, cigarillos and cigarettes, tobacco or tobacco substitutes
- Foreign technology collaboration in any form including licensing for franchise, trademark, brand name and management contract is also prohibited for lottery business, gambling and betting activities.

To make India an attractive destination for foreign investors, the FDI policy allows repatriation of all profits, dividends, royalty, and know-how payments, freely.

Exchange controls

FEMA replaced the Foreign Exchange Regulation Act, 1973 to facilitate external trade and payments, and to promote orderly development and maintenance of the foreign exchange market in India.

As per the current foreign exchange control regulations, transactions are divided into current account and capital account transactions. Capital account transaction refer to such a transaction which alters the assets or liabilities, including contingent liabilities, outside India, of a person resident in India, or assets or liabilities in India of a person resident outside India. Thus, investment by a body corporate or an entity in India and investment therein by a person resident outside India are capital account transactions.

Current account transactions, on the other hand, are transactions other than capital account transactions. Such transactions comprise, for instance, payments due in connection with foreign trade, other current business services, and short-term banking and credit facilities, in the ordinary course of business. Broadly speaking, current account transactions are permitted, unless specifically barred, and capital account transactions are prohibited, unless specifically permitted.

Capital instruments

FEMA, read with relevant regulations governing FDI, provide, inter alia, that Indian companies can issue equity shares, fully and mandatorily convertible debentures, fully and mandatorily convertible preference shares and warrants (issued in accordance with the regulations issued by SEBI), subject to the pricing guidelines/valuation norms and reporting requirements, to foreign investors subject to certain prescribed requirements. The FDI policy allows optionality clauses in equity shares and compulsorily and mandatorily convertible preference shares/ debentures issued to non-resident investors under the FDI scheme subject to certain conditions. The policy provides that shares with call/put options may be issued to non-resident investors provided the non-resident investor is not guaranteed any assured exit price at the time of making the investment.

General permission is also available for issuing shares/ preference shares against lump sum technical know-how fee, royalty due for payment, subject to entry route, sectoral cap and pricing guidelines, and compliance with applicable tax laws. Recently, the government also allowed companies to issue equity shares against any other funds payable by the investee company (subject to bonafides being satisfied regarding legitimacy of dues), remittance of which does not require prior permission of the government or RBI under FEMA or any rules/ regulations framed or directions issued thereunder.

Foreign currency loans

In terms of the FEMA and the relevant regulations governing External Commercial Borrowings (ECBs), Indian companies operating in certain specific sectors are permitted to avail ECB from certain categories of non-resident lenders with a specified minimum average maturity period for specified end user, under the general permission or specific permission route as applicable. Importantly, optionally convertible and redeemable instruments like redeemable preference shares, optionally convertible shares and debentures also need to comply with the ECB regulations.
At present there is a three-track system under which Indian corporates can avail ECBs from overseas. The following table depicts the key parameters under the three tracks:

<table>
<thead>
<tr>
<th>Minimum average maturity</th>
<th>Minimum average maturity of 3/5 years</th>
<th>Minimum average maturity of 10 years</th>
<th>INR denominated ECB with minimum average maturity of 3/5 years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recognised lenders</td>
<td>International banks, international capital markets, foreign equity holders, long term lenders, suppliers of equipment etc.</td>
<td>Same as Track I except overseas branches/subsidiaries of Indian banks.</td>
<td>Same as Track II</td>
</tr>
<tr>
<td>Permitted end uses</td>
<td>Capital expenditures such as import of capital goods, local sourcing of capital goods, new projects, expansion or modernisation</td>
<td>All purposes excluding real estate activities, investment in capital markets, on lending, purchase of land, etc.</td>
<td>Same as Track II</td>
</tr>
<tr>
<td>Eligible borrowers</td>
<td>Manufacturing companies, software development sector, infrastructure sector, SEZ units, core investment companies, holding companies, infra-related Non-Banking Financial Companies (NBFCs), etc.</td>
<td>Track I entities, REITS and Infrastructure Investment Trusts (InvITS)</td>
<td>Track II entities and all NBFCs, companies engaged in miscellaneous services such as research and development, training and logistics services and not-for-profit entities</td>
</tr>
</tbody>
</table>
Import/export controls
Over the years, Indian trade policy has undergone fundamental shifts to correct the previous anti-import bias, through the withdrawal of quantitative restrictions, reduction and rationalisation of tariffs, liberalisation in the trade and payments regime, improvement in access to export incentives, and establishment of a realistic and market-based exchange rate.

Export and import of goods and services from India are allowed under FEMA, read with the Foreign Exchange Management (Current Account) Rules as amended from time to time. The said export and import regulations stipulate guidelines pertaining to settlement and payment of export and import transactions, realisation of proceeds, advance receipts and payments written off and limits permissible for them.

The export regulations also set out the obligations for Indian exporters of goods such as submission of certain prescribed declarations along with supporting documents. While no forms are prescribed for export of services, nevertheless the export proceeds are required to be realised within a stipulated time period (currently nine months).

Similarly, the import regulations provide the manner and documents required to be followed by persons, firms and companies for making payments towards imports into India. Further, the said regulations provide the timelines within which remittances against imports should be completed or an approval be sought from the AD/RBI prior to the expiration of the due date.

Overseas direct investment
Indian parties (company incorporated in India or a body created under an act of Parliament or a partnership firm registered under the Indian Partnership Act 1932 or a Limited Liability Partnership (LLP) incorporated under the LLP Act, 2008) are eligible to undertake ‘overseas direct investment’ outside India signifying a long-term interest in the foreign entity (joint venture or wholly owned subsidiary).

An Indian party can make overseas direct investment under the automatic route in any bonafide activity up to the prescribed limit of its net worth (currently 400 per cent of net worth). It may be noted that real estate and banking business are the prohibited sectors for overseas direct investment. Overseas investment in the financial services sector is subject to specified conditions including a satisfactory track record of the investing party, and the prior approval of the concerned financial regulator in India.

The regulations also prescribe provisions with respect to aspects such as issuance of guarantee, ongoing compliance and reporting requirements and conditions for disinvestment.
Introduction
The financial sector in India is intrinsically strong, operationally sundry and exhibits competence and flexibility besides being sensitive to India’s economic aims of developing a market oriented, industrious and viable economy. The sector can be broadly classified into two categories:

**The organised sector:** Comprises private, public and foreign owned commercial and cooperative banks, which are known as scheduled banks, and insurance sector.

**The conventional sector:** Comprises individual or family-owned money lenders and NBFCs.

The force of liberalisation has transformed the structure of the financial sector. There have been significant banking reforms in the country since the liberalisation of the economy. These reforms have attracted foreign players in the banking and financial sector.

The RBI policy rates heavily influence the Indian financial services. The current RBI rates as on 07 March 2018 are bank rate: 6.25 per cent; repo rate: 6 per cent; reverse repo rate: 5.75 per cent. The reserve ratios are CRR: 4 per cent and SLR: 19.5 per cent.

Indian financial services sector
The Indian financial sector has the following broad categories:

1. Commercial and retail banks
2. White Label Automated Teller Machine (WLA)
3. Payment banks/wallets
4. NBFC
5. Housing Finance Companies (HFC)
6. Microfinance Institutions (MFIs)
7. Insurance companies
8. Capital markets
9. Pension funds
10. Mutual funds
11. Private equity and Venture Capital (VC) funds
12. Asset Reconstruction Companies (ARCs)
13. REIT/InvIT fund
14. Angel or start-up fund
The banking sector is dominated by scheduled commercial banks which include PSU banks, private banks and foreign banks. Commercial banks deal in all types of commercial banking businesses including cash management system, Automated Teller Machines (ATMs), credit cards, term and working capital loans, housing and consumer finance and purchase and sale of foreign currencies. Many financial institutions are becoming dynamic and entering new domains within banking such as home loans finance, car and retail banking, etc. and have separate departments for offering investment and structuring services.

In 2016, in an endeavour to promote a cashless economy, the government announced demonetisation of existing currency notes through the RBI. The demonetisation process is expected to have a positive impact on the Indian economy, channelising idle money through legitimate banking channels. Hence, growing deposits in the banks may result in lowering the interest rates, further dropping the lending rates as well. This would further help in promoting retail activities in the economy.

**WLA**

ATMs set-up, owned and operated by non-bank entities are called WLAs. They provide banking services to the customers of banks in India based on the cards (debit/credit/prepaid) issued by banks. The Union Cabinet has approved 100 per cent FDI under the automatic route for non-bank entities that operate WLA, subject to certain conditions as prescribed.

**Payment banks/wallets**

Payment banks are a new model of banks conceptualised by the RBI for financial inclusion by providing (i) small savings accounts and (ii) payments/remittance services to migrant labour workforce, low income households, small businesses, other unorganised sector entities and other users. They reach customers mainly through the mobile phones rather than conventional banks. Payments banks are governed by the final guidelines released by the RBI for payments banks on 27 November 2015.

Airtel has launched India’s first live payments bank. Further, with payments banks using smartphones and biometric system (Aadhaar Card enabled bank accounts), the use of currency circulation in these areas too will decrease drastically.

**NBFCs**

NBFCs are financial institutions that provide certain types of banking services, but do not hold a full banking licence. NBFCs under their criteria are permitted to offer substitutes to the banking services such as loans and credit facilities, etc. They are generally engaged in non-fund based activities that keep them outside the scope of traditional oversight required under banking regulations.

The NBFC sector in India has undergone a significant transformation over the past few years, with NBFC loans expanding 16.6 per cent in the year, twice as fast as the 8.8 per cent credit growth across the banking sector on an aggregate level.

**HFC**

The mandate of the RBI is to promote housing finance institutions to improve/strengthen the credit delivery network for housing finance in the country. HFCs are expected to regulate the housing finance system of the country to prevent the affairs of any housing finance institution being conducted in a manner detrimental to the interest of the depositors or in a manner prejudicial to the interest of the housing finance institutions.

The biggest highlight of the government was to bring housing loans of up to INR 5 mn under affordable housing and INR 2.8 mn in urban and INR 2.5 mn in other centres under priority sector lending. The decision of the RBI to increase Loan To Value (LTV) ratio to 90 per cent for loans up to INR 3 mn or less was another positive step to enable HFCs to lend more to the Low- and Moderate-Income (LMI) group.

**MFI**

The Prime Minister of India has launched the Micro Unit Development and Refinance Agency (MUDRA) to fund and promote MFIs, which would in turn provide loans to small and vulnerable sections of the business community. MFIs are the pivotal overseas organisations in each country that make individual microcredit loans directly to villagers, micro entrepreneurs, impoverished women and poor families. As a dedicated credit delivery channel for vast unbanked/under-banked segments, NBFC-MFIs have been playing a significant role in taking forward the financial inclusion agenda of the government of India.

**Insurance companies**

The Insurance Regulatory and Development Authority of India (IRDA), as part of its endeavour to increase insurance sector growth, has allowed a new distribution avenue called the ‘point of sale’ person, who will be allowed to sell simple standardised insurance products in the non-life and health insurance segments, which are largely pre-underwritten. The relaxation
in the FDI limit to 49 per cent in the insurance sector and permission for offshore reinsurance to enter the Indian markets would assist India become the largest insurance market in the world. Over five reinsurance licences have been granted in India to promote the reinsurance business activities.

The gross market size of India’s insurance sector is projected to touch USD 350-400 bn by 2020, with the Indian insurance industry planning to increase the penetration level in the market from the current 3.9 per cent to 5 per cent by 2020.

Capital markets
The Indian capital market comprises equity, debt, foreign exchange, derivative markets and futures markets in commodities. Further, in a potential move to encourage foreign investment into the debt markets, the RBI released a draft circular on 16 May 2016 proposing to expand the basket of permissible instruments for Foreign Portfolio Investors (FPI) to include unlisted debt securities as well.

According to the DIPP, the total FDI investments India received in FY 2016-17 was USD 60.08 bn. FPIs’ net investments stood at USD 8.58 bn in March 2017, the main growth driver for FPIs being the equity market.

Pension funds
Pension funds are created by an employer to make contributions of funds set aside for a worker’s future benefit. With the passage of the Pension Fund Regulatory and Development Authority (PFRDA) Act 2013, the investment corpus in India’s pension sector is expected to cross USD 1 trillion by 2025. Foreign investment in the pension sector is permitted up to 49 per cent.

Mutual funds
Mutual funds are popular in India, because they offer the ability to easily invest in increasingly complicated financial markets. A large part of the success of mutual funds is the advantages they offer in terms of diversification, professional management and liquidity.

After the tightening of regulation, and with rising incomes, India now has several fund houses with record Assets Under Management (AUM) of over INR 13,000 bn at last count, and several lakh unit holders.

Other sources of finance

Private equity and VC funds
In India, VC is regulated by SEBI. A venture capital may be set up by a company or a trust after a certificate of registration is granted by SEBI. A VC can raise money from any Indian or Non-Resident Indian (NRI). Recently, SEBI proposed to enhance the investment limit for Venture Capital Funds (VCFs) from 10 per cent to 25 per cent in offshore venture capital undertakings with an Indian connection.

Over the last few years, India has emerged as the third largest base for start-ups in the world, after the US and the UK. One of the most common ways a start-up raises money for its seed capital and further funding is by venture capital. Alternative Investment Funds (AIF) refer to any privately pooled investment that may be from Indian or foreign sources known as ‘private placement’.

In 2015, the RBI notified a regulation which allowed foreign investment and simplified the procedure for investment in AIFs. This move has been applauded by the AIF industry, which is relatively new in India. With a fresh inflow of foreign investment, there will be accelerated growth in domestic AIFs, which yield better returns to investors as well as better investments for new and emerging businesses, social ventures and infrastructure.

ARCs
ARCs have been created to bring about a system for recovering NPAs from the books of secured lenders and unlocking the value of NPAs. To help tackle the issue of declining asset quality of banks, 100 per cent FDI is allowed in ARCs under the automatic route.

REITs/InvIT fund
REIT or InvIT is an alternate fund-raising mechanism offered to capital-intensive industries for companies that own income-producing real estate or infrastructure. As such, the unit holders of a REIT/InvIT earn a share of the income produced through real estate investment, without actually having to go out and buy or finance property. SEBI relaxed the rules for REIT and InvIT by allowing them to invest more in under-construction projects, rationalised unit holder consent on related party
transactions and removed restrictions on Special Purpose Vehicles (SPVs) to invest in other SPVs holding the assets.

**Angel or start-up fund**
Angel investors are experienced entrepreneurs who have been through the same phase and understand what it takes to create a big company from an idea. There are around 280 investors that are a part of this network. The main sectors that prominently involve angel investment are e-commerce, information technology, healthcare, agriculture and the mobile segment of the telecommunications sector.
Business entities

Introduction

A foreign company has the following business entity options through which it can establish its presence in India:

<table>
<thead>
<tr>
<th>Unincorporated entities</th>
<th>Incorporated entities</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Liaison Office (LO)</td>
<td>• LLP</td>
</tr>
<tr>
<td>• Branch Office (BO)</td>
<td>• Limited company public/private</td>
</tr>
<tr>
<td>• Project office</td>
<td></td>
</tr>
<tr>
<td>• Partnership firm</td>
<td></td>
</tr>
</tbody>
</table>

These forms of business entities are discussed in detail as follows:

**LO**
A foreign company (a body corporate incorporated outside India, including a firm or other association of individuals) may establish its LO in India by making an application to the Authorised Dealer Bank (AD Bank) if the principal business of the entity resident outside India falls under sectors where 100 per cent FDI is permitted in terms of the FDI policy. In certain cases, the application is to be made to the RBI and processed in consultation with the government, for instance, where the applicant is an NGO and when the applicant is from certain specified countries and setting up the LO in specified states in India etc.

An LO is suitable for a foreign company which wishes to set up a representative office as a first step to explore and understand the business and investment climate in the country. This office serves as a communication channel between the parent company overseas and its present/prospective customers in India. The LO can also be set up to establish business contacts or gather market intelligence to promote the products or services of the overseas parent company. The LO cannot undertake any business activity or earn any income in India.

**BO**
A foreign company may establish its BO in India by making an application to its AD bank in most cases. The BO should be engaged in the activity in which the parent entity is engaged, and permissible activities for a BO include exporting/importing goods, rendering professional or consultancy services, undertaking research work, promoting technical or financial collaborations, representing the parent company in India and acting as buying/selling agent in India, rendering information technology services and rendering technical support.

A BO is not permitted to undertake any manufacturing activity in the country except where the BO is set-up in a special economic zone.

**Project office**
A foreign company may open a project office in India without prior approval from the RBI, provided it has secured a contract from an Indian company to execute a project in India and met the prescribed conditions. Once the project execution is completed, as per the terms of the contracts awarded, the project office would have to be closed down.
**Partnership firms**
Under the current FDI policy and the Foreign Exchange Management Law, foreign investment into Indian partnership firms (other than by non-resident Indians or persons of Indian origin) requires prior permission from the RBI. A partnership is an association of two or more persons to carry on as co-owners of a business for profit. Each partner of a partnership has unlimited liability.

**LLPs**
An LLP is a hybrid between a partnership firm and a company. It is a separate legal entity, liable to the full extent of its assets, with the liability of the partners being limited to their agreed contribution in the LLP. Foreign investment into an LLP is permitted under the automatic route (without requiring prior approval) in those sectors in which 100 per cent FDI is allowed. However, it should be noted that LLPs are not permitted to raise ECBs.

An LLP is governed as per the LLP agreement between the partners, and in the absence of such agreement the LLP would be governed by the framework provided in the Limited Liability Partnership Act, 2008. This Act describes the matters relating to mutual rights and duties of partners of the LLP and of the limited liability partnership and its partners. Importantly, the Act makes it mandatory to have two designated individual partners, at least one of whom should be residing in India.

Any existing private company or existing unlisted public company can be converted into LLP by complying with the relevant provisions of the LLP Act, 2008. Tax neutrality conditions have been stipulated for such conversion.

**Limited company**
A limited company is an incorporated entity, which is a separate legal entity distinct from its members/shareholders. As mentioned above, foreign investment in India is governed by the FDI policy of the government as well as the Foreign Exchange Management Law. As per the current policy, all companies in India have to be incorporated under the provisions of the Companies Act, 2013.

With effect from May 2015, the minimum capital requirement for companies has been done away with.

**Private company:** A minimum of two members and two directors are needed to establish a private company with at least one director being resident in India.

**Public company:** A public company can be incorporated with minimum three directors and seven members with at least one director being resident in India.

Foreign investors while deciding to set up an entity in India as a private vis-à-vis a public company consider several factors such as:

- While a private company can provide for restrictions on transfer of its shares by inserting suitable clauses in the Articles of Association, no such restrictions can be put on transfer of shares in a public company, which are freely transferable.
- A private company as the name suggests cannot invite public to subscribe its securities.
- The compliances applicable to a private company under the Companies Act 2013 are fewer as compared to those applicable to a public company, such as formation of various governance committees, secretarial audits, appointment of independent directors and ceilings of managerial remuneration.
Labour

Employment contract
India has adopted various measures to regulate the conditions under which fixed-term employment contracts are written, applied and interpreted. Labour is a concurrent topic in the Indian Constitution – it is subject to legislation from both state and central governments. The Indian Contracts Act, 1872 defines the term ‘contract’ as an agreement legally enforceable by law. There must be a lawful offer and a lawful acceptance to result in an agreement.

Customary working hours and holidays
The normal working hours in a factory per day are eight. The usual working hours in India are 9 am to 5:30 pm or 9:30 am to 6 pm. In case of corporates, it is seven hours per day, six days a week. Indian subsidiaries of multinational corporations usually follow a five day, eight hour per day week. Normally, 10 days of casual leave and 20-30 days of privilege leave is allowed in a year. May Day, which is known as the International Workers Day, is celebrated every year on 01 May in India.

Minimum wage
There are laws in India for workers in most sectors to receive a minimum wage. It is one of the most important aspects of starting a new line of work or running an organisation successfully. The law which enforces the employers to pay the set minimum wages in India is known as the Minimum Wages Act, 1948. The main goal of this Act is to prevent the exploitation of a worker.

Work permits for foreign workers
A foreign national coming to India to work is required to get an employment visa. Employment visas are usually granted for one year or the term of the employment/project contract and the time period can be extended once in India. All foreigners (including foreigners of Indian origin) visiting India on long-term visas (Student, Medical, Research and Employment Visa of more than 180 days) are required to get themselves registered with the Foreigners Regional Registration Officer (FRRO). The FRRO registration process has recently been digitalised with the introduction of an e-FRRO portal with an aim to provide faceless, cashless and paperless service to foreign nationals.

Persons of Indian Origin (PIOs) who fall within a certain category, as specified, who have migrated from India and acquired citizenship of a foreign country other than Pakistan and Bangladesh are eligible to avail the Overseas Citizen of India (OCI) status as long as their home countries allow dual citizenship in some form or the other under their local laws. Persons registered as OCI do not have the right to vote or the eligibility to contest for elections to public/government offices, etc. Registered OCIs shall be entitled to the following benefits:
- Multiple entry, multi-purpose life-long visa to visit India
- Exemption from reporting to police authorities for any length of stay in India
- Parity with NRIs in financial, economic and educational fields, except in the acquisition of agricultural or plantation properties

A person registered as OCI for five years is eligible to apply for Indian citizenship if he/she has been residing in India for one year out of the five years before making the request.

Social security
Social security is valid only for those individuals who are employed in the organised sector. The Employees’ State Insurance Scheme provides medical care and other benefits for employees or labourers earning less than USD 300 a month (INR 21,000).

The Employees’ Provident Fund Organisation (EPFO) is a statutory body under the Ministry of Labour and Employment, Government of India, which administers social security regulations in India. It is mandatory for all employers who employ more than 20 people to apply the fund for the benefit of their workers. It covers all the pensions and the survivor benefits in the event of any employee’s death. All employees are required to contribute 12 per cent of their salary to EPFO. (Vide Finance Act, 2018, reduced rate of 8 per cent applicable for women employees for first three years of their employment). This is automatically deducted by the employer. Employees earn a tax-free interest on contributions made to the fund. Even foreign or international workers who are employed in India are subject to the terms of this fund. Recently, the Finance Ministry allowed EPFO to invest 15 per cent of its corpus in exchange traded funds.

India also has a social security agreement, which is a bilateral agreement between two governments. This agreement serves to protect the interests of Indian citizens working in the following countries:
- Australia
- Austria
- Belgium
- Czech Republic
- Canada
- Denmark
- France
Sickness and pension arrangements

It is compulsory for an employer to provide medical facilities to its workforce by contributing towards Employees’ State Insurance Scheme as applicable.

The employer contributes towards a Provident Fund Scheme and a certain portion of the contribution is appropriated towards a Pension Scheme, which provides pension benefits to the employees and their family members. Workers are also entitled to gratuity on completion of five years of continuous service. However, contribution towards a Provident Fund Scheme is not required if the number of employees in that organisation does not exceed 20.

Trade unions

The trade unions in India are generally divided on political lines. Trade unions have struggled hard to achieve an adequate measure of protection against exploitation. The trade unions work to protect the interest of the workers and discuss key workplace-related issues with the management such as wages and benefits.

The six major Central Trade Unions (CTU) in India are the United Trade Union Congress (UTUC), Bhartiya Mazdoor Sangh (BMS), Hind Mazdoor Sang (HMS), All India Trade Union Congress (AITUC), Centre of Indian Trade Unions (CITU) and the Indian National Trade Union Congress (INTUC). A trade union will be recognised if it functions for more than a year after its registration. In case an organisation has more than one union, for it to be recognised, it must have at least 15 per cent of workers as its members.

Source: Ministry of Labour and Employment, Ministry of Overseas Indian Affairs
Accounting, reporting and audit requirements

Summary
In India, accounting, reporting and auditing requirements of business entities are primarily governed by the regulations issued by the Institute of Chartered Accountants of India (ICAI), the Securities and Exchange Board of India (SEBI), the Ministry of Corporate Affairs (MCA) and the Central Board of Direct Taxes (CBDT).

The ICAI has issued accounting standards that are applicable to all entities engaged in commercial, industrial or business activities. The legal recognition to these standards has been given by the central government by notification of the standards under the Companies Act, 2013 (2013 Act). The 2013 Act is an act of the Parliament of India which governs the incorporation of a company, manner of conducting the affairs of a company, responsibilities of its board of directors and other provisions including winding up. It also prescribes the financial reporting and auditing requirements to be followed by all companies including foreign companies as defined in the 2013 Act.

The companies listed on a recognised stock exchange in India are governed by rules and regulations issued by the SEBI from time to time. In addition, there is industry-specific guidance relating to financial reporting issued by the relevant authorities such as the RBI.

The following sub-sections discuss some of the common requirements:

Records to be maintained
Every company should follow accrual basis of accounting. The 2013 Act requires that the records can also be maintained in electronic mode in the prescribed manner and are required to be retained for a minimum period of eight years. Further, the central government has the power to direct the company to retain the statutory books for longer periods, in certain cases.

Preparation of financial statements
Every company is required to prepare both separate and consolidated financial statements on an annual basis in accordance with the accounting framework applicable to the company. Further, a listed company is also required to publish quarterly or half yearly, as the case may be, interim financial information, subjected to review, in the formats prescribed by SEBI within the prescribed timelines.

Contents of financial statements
The 2013 Act lays down the format for presentation of financial statements of companies except insurance, banking and electricity companies and other classes of companies for which form of financial statements is specified by the governing act. Financial statements comprise balance sheet, statement of profit and loss, cash flow statement, a statement of changes in equity (if applicable) and related notes.

Consolidation
The 2013 Act mandates the preparation of consolidated financial statements if a company has one or more subsidiaries unless the following conditions complied with:

- It is a wholly-owned subsidiary or partially owned subsidiary of another company and all its other members, including those not otherwise entitled to vote, have been intimated in writing and they do not object to the fact that company is not presenting consolidated financial statements.
- Its securities are neither listed nor in the process of listing on any stock exchange, in India or outside India.
- Its ultimate or any intermediary holding company files consolidated financial statements with the registrar which are in compliance with the applicable accounting standards.

Audit of financial statements
Every company in India, irrespective of its size, must have its financial statements audited by a Chartered Accountant in practice (member of the ICAI). The audits are required to be conducted in accordance with the auditing standards issued by the ICAI and notified by the central government under the 2013 Act. In addition, the Income-tax Act, 1961 mandates audits of taxpayers meeting certain specified thresholds to be conducted by a Chartered Accountant in practice (member of the ICAI).

Auditing standards
The Standards of Auditing issued by the ICAI are substantially similar to the auditing standards issued by the International Auditing and Assurance Standards Board (IAASB) of the International Federation of Accountants (IFAC).

Reporting on internal financial controls
In case of a listed company, directors are required to lay down internal financial controls to be followed by the company and report annually whether such internal financial controls were adequate and operating effectively. In case of other...
companies, directors are required to report whether such internal financial controls were adequate.

In case of all companies, auditors are required to report whether internal financial controls over financial reporting in relation to separate and consolidated financial statements were adequate in operating effectively.

The 2013 Act does not prescribe an internal control framework for the purpose of reporting by auditors and directors.

**Mandatory firm rotation**
To reduce the risks of excessive long-term familiarity, the 2013 Act prohibits auditor appointment for a period of more than five consecutive years (in the case of individual as an auditor) or 10 consecutive years (in the case of an audit firm as an auditor) by listed and certain other class of companies. Individual/audit firm as an auditor that has completed the above prescribed period of appointment is eligible for appointment as auditors after a period of five years from the completion of the above-mentioned period.

**Inspection of records**
The books of accounts and other records are open to inspection by any director, Registrar of Companies and other government authorities such as those involved with excise and sales tax.

**Accounting year**
Under the 2013 Act, companies are required to adopt a uniform financial year ending on 31 March unless specifically permitted by the authorities. Similarly, the accounting year must end on 31 March every year for income-tax purposes.

**Filing of financial statements/results**
A company is required to hold an Annual General Meeting (AGM) within six months of the end of the financial year, and filing of the financial statements with the Registrar of Companies is required within 30 days of the AGM. Further, listed companies also need to file the audited (or reviewed, as applicable) financial results with the stock exchange within 60 days in case of annual periods and 45 days in case of quarterly periods except last quarter.

**Language in which business records are required to be maintained**
There is no prescribed language for maintenance of books and business records. It can be maintained in any Indian language. Companies generally maintain their accounts in English.

Maintenance of accounting records in a foreign currency and presentation of financial statements.

The accounting records, whether electronic or manual, have to be kept in Indian currency. However, the foreign currency amounts may also be disclosed.

**Accounting framework**
The 2013 Act prescribes two accounting frameworks: Indian Accounting Standards (Ind AS), which are based on International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board with certain carve-outs, mandatory for certain class of companies, and standards that are substantially different from Ind AS. Companies are required to determine the relevant accounting framework as per the applicable law. Further, company may irrevocably opt to prepare Ind AS compliant financial statements for the accounting periods beginning on or after 01 April 2015.

The MCA has notified 39 Ind AS, which are based on IFRS with certain carve-outs. Ind AS are applicable to companies in the manner specified in the roadmap issued by the MCA. The following is the roadmap for mandatory adoption of Ind AS by all companies other than insurance companies, banking companies and NBFCs:

- The applicability of Ind AS is made mandatory under Phase I for companies whose net worth is INR 5 bn or more for accounting periods beginning on or after 01 April 2016, with comparatives for the period ending 31 March 2016 or thereafter.

- Under Phase II, Ind AS are made mandatory for accounting periods beginning on or after 01 April 2017, with comparatives beginning for period ending 31 March 2017 or thereafter for companies having net worth more than INR 2.5 bn, but less than INR 5 bn.

- Under both Phase I and Phase II, Ind AS would be mandatorily applicable to companies whose equity and debt securities are listed or are in the process of listing on any stock exchange in India or outside India, as well as to the holding, subsidiary, joint venture or associate companies of the companies covered above.

Separate road maps have been issued for banks, insurance companies and NBFCs to transition to Ind AS; the earliest period is accounting period beginning on or after 01 April 2018.

**ROC filing**
The MCA requires filing of financial statements with the
Registrar of Companies, using the eXtensible Business Reporting Language (XBRL) taxonomy, for the following companies:

- all companies listed in India and their Indian subsidiaries;
- all companies having a paid up capital of INR 50 mn and above; and
- all companies having a turnover of INR 1 bn and above.

All the remaining companies are required to fill the prescribed forms.

The XBRL documents of financial statements are required to be certified by a Chartered Accountant or Company Secretary or Cost Accountant in whole time practice.

**Income Computation and Disclosure Standards (ICDS)**

In view of the significant developments in convergence with IFRS, ICDS were notified under the Income-tax Act, which are, in principle, closer to the existing Indian GAAP than the IFRS-based Ind AS. These standards are effective from the current financial year (2016-17) itself and are required to be followed by all taxpayers following the mercantile system of accounting for the purpose of computation of income from business and ‘other income’ chargeable to tax.
Direct tax

Income tax is chargeable on taxable income computed in accordance with the provisions of the Income-tax Act, 1961 (hereinafter referred to as the ‘Income-tax Act’). Income can be brought within the tax net under the following heads of income:

1. Income from salary
2. Income from house property
3. Profits and gains from business and profession (PGBP - business income)
4. Capital gains
5. Income from other sources (Income not specifically covered under above heads of income like interest and dividend.)

All taxpayers are required to follow a uniform tax year from 01 April to 31 March for tax purposes, referred to as ‘previous year’, irrespective of the financial year followed for accounting purposes.

India follows a mix of source-based and residence-based taxation. Global income of a resident is taxable in India. However, non-residents are taxable on certain India-sourced income.

Taxation of individuals
Depending upon the duration of physical presence in India, an individual can be:

- Resident and Ordinarily Resident (ROR)
- Resident and Non-Ordinarily Resident (RNOR)
- Non-Resident (NR)

Scope of taxation of an individual is as follows:

- RORs are taxable on their worldwide income
- RNORs and NRs are taxable for their India-sourced income

The personal tax rates for the financial year 2018-19 are as follows:

<table>
<thead>
<tr>
<th>Head of Income</th>
<th>Tax Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to USD 3,750*</td>
<td>Up to INR 250,000</td>
</tr>
<tr>
<td>USD 3,750 to USD 7,500</td>
<td>250,000 to 500,000</td>
</tr>
<tr>
<td>USD 7,500 to USD 15,000</td>
<td>500,000 to 1,000,000</td>
</tr>
<tr>
<td>Above USD 15,000</td>
<td>Above 1,000,000</td>
</tr>
</tbody>
</table>

*USD rate taken at 66.66
*Minimum exemption limit for:
- Senior citizens (age 60 years and above but less than 80 years): INR 300,000 (USD 4,500)
- Very senior citizens (age 80 years and above): INR 900,000 (USD 13,500)
All rates mentioned in this chapter are exclusive of applicable surcharge and Health and Education Cess. Please refer to the section on ‘Rate of surcharge and cess’ for further details.

**Taxation of partnership firm (including LLP)**
Scope of taxable income of a firm is as follows:
- **Resident:** Taxed on worldwide income
- **Non-resident:** Taxed on income (a) received/deemed to have been received in India or (b) accrued/deemed to have been accrued in India

A firm is said to be resident in India in every case except where during that year the control and management of its affairs are situated wholly outside India.

The tax rate for the financial year 2018-19 is 30 per cent.

**Taxation of companies**
Scope of taxable income of a company is as follows:
- **Resident***: Taxed on worldwide income
- **Non-resident:** Taxed on income (a) received/deemed to have been received in India or (b) accrued/deemed to have been accrued in India

*From FY 2016-17 onwards, a company shall be a resident in India if it is an Indian company or its Place of Effective Management (PoEM) is in India. PoEM has been defined to mean a place where key management and commercial decisions that are necessary for the conduct of business of an entity as a whole are, in substance, made. The Indian revenue authorities have also released guidelines for determination of PoEM of a foreign company in India.

**Tax rate for domestic company**
The corporate tax rates for the financial year 2018-19 are as follows:

| [a] | Total turnover or the gross receipts in the FY 2016-17 does not exceed INR 2,500 mn (USD 39 mn) | 25% |
| [b] | Other than corporates falling under (a) above | 30% |

Domestic companies set up on or after 01 March 2016 and engaged solely in manufacture or production have an option to be taxed at 25 per cent subject to fulfilment of certain specified conditions (Please refer to the section on ‘Tax incentives for manufacturing companies’ for further details).

**Tax rate for foreign company**
The corporate tax rate for a foreign company is 40 per cent.

**Rate of surcharge and cess**

**Rate of surcharge**

| Domestic company | Nil | 7% | 12% |
| Foreign | Nil | 2% | 5% |

**Rate of Health and Education Cess**

A Health and Education Cess* of 4 per cent is applicable on all taxpayers and all levels of income, and is computed on the amount of tax computed, inclusive of surcharge (wherever applicable).

*The Finance Act, 2018 has replaced the Education Cess (2%) and Secondary and Higher Education Cess (1%) applicable until FY 2017-18 with Health and Education Cess on income-tax inclusive of surcharge (wherever applicable) calculated at the rate of 4% per cent.
Minimum Alternate Tax (MAT)/Alternate Minimum Tax (AMT)
India has a minimum tax regime, whereby MAT/AMT is payable by corporates/other persons on profits as per books (subject to specified adjustments)/adjusted total income, where tax payable on total income under the normal provisions of Income-tax Act is less than MAT/AMT.

Company 18.5% of book profits  MAT is leviable where tax payable on the total income is less than 18.5 per cent of book profits. The excess of MAT over normal tax is treated as credit, which can be set off in any 15 subsequent years against normal tax liability subject to prescribed limitation.

LLP claiming certain specified deductions 18.5% on adjusted total income  AMT is leviable where tax payable on the total income is less than 18.5 per cent of adjusted total income. The excess of AMT over normal tax is treated as credit, which can be set off in any 15 subsequent years against normal tax liability subject to prescribed limitation.

Persons (other than company and LLP) claiming certain specified deductions

$ It is applicable when the adjusted total income exceeds USD 0.03 mn (INR 2 mn).

MAT provisions apply to a foreign company only if it has a permanent establishment in India (in accordance with the provisions of relevant tax treaty) or in case where there is no tax treaty available, if it is required to seek registration under any law for the time being in force relating to companies.

Taxation of dividends
Income distributed in the form of dividends by domestic companies is chargeable to a Dividend Distribution Tax (DDT). Such dividend income is generally exempt from tax in the hands of the recipients. DDT is required to be calculated on the grossed-up amount.

Dividend received from a foreign company is taxable in the hands of Indian shareholders at their effective tax rates. However, in the case of dividends received by an Indian company from a foreign company in which the Indian company holds 26 per cent or more equity, tax at a concessional rate of 15 per cent is levied. However, in computing dividend income from such foreign company, no deduction of any expenditure is allowed.

Taxation on income distributed by way of buy-back of unlisted shares
Tax is levied at the rate of 20 per cent on the “distributed income” paid by unlisted companies to their shareholders on buy-back of its own shares.

“Distributed income” is computed as the difference between the amount paid as consideration for buying back the unlisted shares and the consideration received by the company at the time of issuing such shares computed in accordance with prescribed rules. Such tax would be paid by the company while buying back its own shares.

Income from buy-back of shares is exempt in the hands of the shareholders.

Capital gains tax
Capital gains tax is levied on transfer of a capital asset. Capital gains is computed by deducting the cost of acquisition from the sale consideration. The capital gains are categorised into Short-Term Capital Gain (STCG) and Long-Term Capital Gain (LTCG) depending on the period of holding of the asset transferred.

In case of non-resident investors, gain from transfer of shares/debentures of an Indian company is computed in foreign exchange used for the investment and then converted in Indian rupees on the date of transfer, thus providing for adjustment of fluctuation in foreign exchange.

* Deduction of dividends received from a subsidiary is allowed, subject to certain conditions, for computing DDT. However, no credit of DDT paid on the dividend received is allowed under the Indian laws. Further, DDT is not a tax deductible expense.
### STCG

<table>
<thead>
<tr>
<th>Applicable to both residents and non-residents</th>
<th>Equity shares or units of an equity-oriented fund or unit of a business trust on which STT is paid*</th>
<th>15%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicable to both residents and non-residents</td>
<td>Capital assets other than those mentioned above</td>
<td>a. Slab rates for individual and HUFS</td>
</tr>
</tbody>
</table>

### LTCG

| Both residents and non-residents | Equity shares, unit of equity oriented fund or unit of business trust on which STT is paid* | 10%** |
| Residents | Listed securities (other than a unit) on which STT is not paid* or Zero Coupon Bond (ZCB) | Lower of: a. 20% with ‘indexation’ (indexation is not available on ZCB); or b. 10% without ‘indexation’ |
| Residents | Capital assets other than those covered above | 20% |
| Non-residents | Listed securities (other than a unit) on which STT is not paid or ZCB | 10% after taking into account foreign exchange fluctuation. However, forex fluctuation is not available on zero coupon bonds |
| Non-residents | Shares and debentures other than covered above for non-residents | 10% without taking into account foreign exchange fluctuation |
| Non-residents | Capital assets other than those covered above for non-residents | 20% |

* The benefit shall also be available if STT is not paid but transaction is undertaken on a recognised stock exchange located in an international financial service centre and consideration is in foreign currency.

** As per the Finance Act, 2018, the existing tax exemption on LTCG arising on transfer of a listed equity share or a unit of an equity oriented fund etc. (subject to STT) has been withdrawn. Any LTCG arising from such transfers made on or after 01 April 2018 and in excess of INR 0.1 mn shall be taxed at 10 per cent. Further, LTCG earned upto 31 January 2018 has been grandfathered.

There is a separate computation mechanism to compute capital gains for depreciable business assets, which form part of block of assets held by a taxpayer.

### Taxation of NRs

NRs are taxable on the income received or accruing in India and income deemed to have been received or accrued in India. Deemed accrual provides for taxation on the following terms:

**Business income:** Business income of a non-resident is taxable in India if it has ‘business connection’ in India. The term ‘business connection’ is conceptually similar to Permanent Establishment (PE) as defined in tax treaties. Profits from a business income of a non-resident, attributable to operations carried out in India, are taxable in India.

The Finance Act, 2018 (w.e.f. FY 2018-19) has widened the term ‘business connection’ to include in its ambit (a) ‘significant economic presence’ and (b) any business activity carried through a person who habitually plays the principle role leading to conclusion of contracts by a non-resident.

The terminology of ‘significant economic presence’ was introduced to tax non-residents who operated without having a physical presence in India like e-commerce companies and other digitised form of businesses.

### Fees for Technical Services (FTS):

Fees for managerial, technical or consultancy services rendered by an NR are taxable in India (where an NR does not have a PE in India) at the rate of 10 per cent of gross receipt.

### Royalty income:

Royalty payable to a non-resident is taxable at the rate of 10 per cent of gross receipts. Specific provisions of the Income-tax Act seek to tax payments for use of computer software and telecommunication charges as royalty.

### Interest income:

Tax at the rate of 20 per cent is applicable on interest payable by an Indian company to an NR for monies borrowed in foreign currency. A lower withholding rate of 5 per cent is applicable on interest payable on external commercial borrowings, long-term bonds and rupee denominated bonds issued before 01 July 2020. Similarly, lower rate of withholding of 5 per cent is available for interest payable to a FI or a Qualified Foreign Investor (QFI) on a rupee denominated bond of an Indian company or a government security issued before 01 July 2020, subject to certain other conditions.

### Capital gains:

Gains accrued to an NR on account of transfer of a capital asset situated in India are taxable in India.
As per the indirect transfer provisions in the Income-tax Act, shares or an interest in a foreign company shall be deemed to be situated in India if such shares or interest derives, directly or indirectly, its value substantially from assets located in India.

If a PE of a non-resident is formed in India, the aforesaid incomes would be taxable on a net basis at the rate applicable to foreign companies.

**Tax treaty benefit:** A non-resident covered by a tax treaty can be taxed under the tax treaty or the Income-tax Act, whichever is more beneficial. India has a vast network of favourable tax treaties. Till date, India has entered into comprehensive tax treaties with 96 countries. Recently, India has entered into a tax treaty with Hong Kong.

Tax treaties with various countries provide benefits in the form of capital gains exemption on transfer of shares of Indian companies. However, in the recent past tax treaties with Mauritius, Singapore and Cyprus have been revised to withdraw capital gains exemption on transfer of shares acquired on or after 01 April 2017, while simultaneously grandfathering tax benefit to the shares acquired before 01 April 2017. Further, tax treaties with Australia, US, UK, Singapore etc. provide restrictive tax treatment for income from FTS.

An NR is required to furnish a Tax Residency Certificate, which is issued by the revenue authorities of his/her state of residence. In addition, the non-resident is required to furnish certain additional information, as prescribed.

**Equalisation levy**
An equalisation levy of 6 per cent of the amount of consideration for specified services, i.e., online advertisement, provision for digital advertising space etc. payable to a non-resident (not having a PE in India), is to be deducted by the remitter with effect from 01 June 2016. The levy has been introduced to tax digital services rendered by foreign service providers without having a presence in India.

**Security Transaction Tax (STT)**
STT is levied on various security transactions carried out through a recognised stock exchange in India. A reduced rate of capital gains is prescribed for the transactions which have been subjected to STT.

**Commodities Transaction Tax (CTT)**
CTT is levied along the lines of STT. CTT is levied on taxable commodities traded at recognised associations.

**Wealth tax**
Wealth tax has been abolished vide Finance Act, 2015.

**Gift tax**
India does not levy gift tax under a separate statute. However, certain receipts of sum of money or property (including immovable or movable property, shares and securities etc.) by any person without adequate consideration are taxed as other income in the hands of the recipient. Further, the Income-tax Act seeks to tax share premium received in excess of fair market value in the hands of the issuer of shares.

**Estate duty**
No estate or death duty is charged.

**Computation of business income**
Business income is generally taxable on the net basis, i.e., gross income less allowable tax deductions. Expenses laid out and expended for business purposes (other than capital expenses) are deductible from the income of the taxpayer for income-tax purposes. The deductibility is further subject to exceptions and fulfilment of conditions as stated in the Income-tax Act such as withholding tax.

The following principles are generally applied for examining the admissibility of an expense:

- Expense should be incurred for the business
- Expense should be incurred in the previous year
- Expense should not be of a personal nature
- Expense should be of a revenue nature – expenses of a capital nature are not allowed
- Expense should not be for a purpose prohibited by law

Certain expenses are specifically disallowed or the quantum of deduction is restricted. These include:

- Income-tax
- Expenditure incurred on CSR activities
- Expenditure for the purpose of earning exempt income
- Expenses incurred in cash beyond specified limit.
- Provision for taxes, duties, interest on loans from public financial institutions or on term loans from a scheduled bank and certain contributions to statutory funds on behalf of employees, not actually paid. However, such expenditure is deductible in the year in which it is actually paid.

Depreciation of capital assets is allowed on the basis of the reducing balance method using varying rates, depending on the nature of assets. All similar types of assets eligible for the
same rate of depreciation are clubbed together in a ‘block’ and depreciation is charged on the value of that block. Depreciation is available for a full year, irrespective of the actual period of use of the asset. However, in the year of acquisition of the asset, depreciation is allowed at half the normal rates if the asset is used for less than 180 days in that year.

Further, additional depreciation at the rate of 20 per cent in the case of any new plant and machinery (other than ships and aircraft) shall be allowed provided such plant and machinery has been acquired and installed by the assessee engaged in the business of manufacture; or production of any article or a thing; or in the business of generation or generation and distribution of power.

Depreciation on intangible assets such as know-how, patents, copyrights, trademarks, licences, franchises or other similar business or commercial rights is also available.

The rates of depreciation for different blocks of assets are as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential buildings except hotels and boarding houses</td>
<td>5%</td>
</tr>
<tr>
<td>Buildings meant for non-residential purposes such as hotels and boarding houses</td>
<td>10%</td>
</tr>
<tr>
<td>Furniture and fittings</td>
<td>10%</td>
</tr>
<tr>
<td>General plant and machinery</td>
<td>15%</td>
</tr>
<tr>
<td>Intangible assets</td>
<td>25%</td>
</tr>
<tr>
<td>Computers</td>
<td>40%</td>
</tr>
</tbody>
</table>

**Set-off of business loss and unabsorbed depreciation**

Business losses, other than from speculation business, are permitted to be set off against income from any other source (except income from employment, i.e., salary income) in the same year. Business losses which could not be so set off are permitted to be carried forward for setting off against business profits arising in the eight subsequent years. Unabsorbed depreciation is permitted to be carried forward for an unlimited period.

**Key direct tax incentives/tax holidays**

India provides various tax incentives in the form of higher deduction/tax exemptions. The benefits of most of the tax incentives have been gradually phased out.

**Research and development activities**

The Income-tax Act provides for deduction for expenditure incurred on scientific research ranging from 100 per cent to 150 per cent of the amount of expenditure. Most of the weighted deductions will be phased out w.e.f. FY 2020-21.

**Patent box regime**

- In order to encourage indigenous research and development activities, royalty income of the eligible assessee in respect of a patent developed and registered in India shall be taxable at 10 per cent on the gross amount of royalty.
- An ‘eligible assessee’ means an Indian resident who is the true and first inventor of the invention and whose name appears on the patent register as the patentee in accordance with the Patents Act, 1970.

**Tax incentives for manufacturing companies**

- Domestic companies set up on or after 01 March 2016, engaged in the business of manufacture or production of any article/thing have an option to pay taxes on a lower corporate income tax rate of 25 per cent. The total income of such companies should be computed in the prescribed manner and the company shall not be eligible for any other tax incentives.
- 100 per cent deduction of profits and gains available for 10 consecutive years to any undertaking involved in the manufacture and production of any article/thing, located in North-Eastern states (provided the undertaking commences manufacturing by 31 March 2017) and carrying on any eligible business.
- A deduction of 15 per cent of the cost of certain prescribed...
assets provided to assessees engaged in manufacturing or production of any article/thing in any notified backward areas in Andhra Pradesh, Telangana, Bihar and West Bengal.

Special Economic Zones (SEZs)
An SEZ is a specifically delineated duty-free enclave deemed to be a foreign territory for purposes of trade operations, duties and tariffs.

The deductions are:

- **To SEZ developer:** For 100 per cent of profits and gains derived from developing and maintaining an SEZ for 10 consecutive assessment years out of 15 years commencing from the year in which an SEZ has been notified by the central government. The deduction shall not be available where development of SEZ begins on or after 01 April 2017.

- **To SEZ unit:** For profits and gains derived by its unit set up in any SEZ that commences manufacture or production of any article/thing or starts providing services on or before 31 March 2020 as follows:
  i. 100 per cent for the first five years
  ii. 50 per cent of export profits for the next five years
  iii. Up to 50 per cent of export profits for the next five years (subject to transfer of profits to a special reserve)

Start-ups

- 100 per cent deduction of the profits earned by an eligible start-up in any of the three consecutive years out of the initial seven years of its operations.
- The deduction is however available only to a new entity which is not set up by way of the splitting up or restructuring of an existing undertaking.
- The start-up should be engaged in a business which involves innovation, development or improvement of products or processes or services, or a scalable business model with a high potential of employment generation or wealth creation.
- The start-up should hold a certificate of eligible business from the Inter-Ministerial Board of Certification as prescribed by the DIPP
  - The DIPP has recently prescribed the forms required to be submitted to the Inter-Ministerial Board of Certification for approval to claim tax holiday and for exclusion of start-ups from fair valuation on issue of shares.
- Further, the start-up should not have a turnover exceeding USD 3.74 mn (INR 250 mn) in the year(s) in which deduction is claimed.

Business-specific incentives for capital expenditure

- 100 per cent deduction on capital expenditure available for the following categories of specified businesses which commence operations its operation on or after specified dates:
  - Laying down or operating cross-country natural gas or crude pipeline
  - Laying down and operating slurry pipeline for transportation of iron ore
  - Setting up and operating semi-conductor and wafer fabrication manufacturing facility
  - Building and operating a hotel of two stars or above
  - Bee-keeping and production of honey and beeswax
  - Setting up and operating an inland container depot or a container freight station
  - Developing or operating and maintaining a new infrastructure facility on or after 1 April 2017

- 150 per cent deduction (restricted to 100 per cent with effect from 01 April 2017) on capital expenditure shall be available for the following categories of specified businesses which commence operations on or after specified dates:
  - Setting up and operating a cold chain facility
  - Setting up and operating a warehousing facility for storage of agricultural produce
  - Building and operating a hospital with at least 100 beds for patients
  - Developing and building a housing project under specific schemes
  - Production of fertilizer

Corporate tax compliance

**Withholding tax**
The Income-tax Act casts an obligation on each taxpayer to withhold tax on specified payments, including, among others, on the following:

- Salaries
- Interest
- Rent
- Commission or brokerage
- Payments to contractors
- Professional/technical fees/royalty
- Consideration payable on transfer of immovable property

All payments to non-residents, which are taxable in India attract tax withholding.

Indian tax withholding provisions also extend to payments made by NRs. Thus, in certain situations, an NR making
payment to another non-resident/resident is required to undertake tax withholding as per the Indian regulations.

Further, the deductee, i.e., the person whose receipts are subject to tax withholding, needs to disclose his/her Permanent Account Number (PAN). In case the person fails to do so, withholding tax rate would be the higher of the following rates:
- The rate prescribed in the Income-tax Act; or
- At the rate in force, i.e., the rate mentioned in the Finance Act, 2018; or
- 20 per cent

However, the increased rate of withholding tax would not trigger for certain payments to NRs not having PAN if the NR furnishes prescribed information.

Quarterly returns (in prescribed form depending on the nature of payment) need to be filed with respect to taxes withheld during the relevant quarter.

Extensive provisions are built in for enforcing compliance with tax withholding obligations. Interest and penalties may be levied in case of non-compliance with withholding tax obligations.

**Advance tax**

Every taxpayer is required to pay his/her tax liability for the year during the previous year itself, in installments prescribed. The tax liability is to be worked out on the basis of an estimate of current year income, and the income tax thereon shall be calculated at the rates in force during the relevant previous year. Interest is levied for non-compliance with advance tax provisions.

**Self-assessment tax**

Every taxpayer is liable to compute the required tax payable (if any) on the basis of actual income, after considering the credit for the advance tax paid and taxes deducted at source. Self-assessment tax is payable before filing the return of income.

**PAN**

Every person (as per the criteria prescribed in the Income-tax Act) is required to make an application for the allotment of tax registration number, termed as PAN. The application is to be made in Form 49A/Form 49AA (depending upon the residential and/or registration status of an assessee).

This number is to be quoted on all tax returns, correspondence with the tax authorities and documents relating to the prescribed categories of transactions. Failure to quote PAN by the income recipient may result in a higher rate of tax withholding.

As per the Finance Act, 2018, non-individual resident persons which enter into a financial transaction amounting to INR 0.25 mn or more shall be required to obtain PAN. Also, in order to link the financial transactions undertaken by such entities with natural persons, it is proposed that managing director, director, partner, trustee, principal officer or similar person competent to act on behalf of such entity shall also be required to obtain PAN.

**Tax Deduction and Collection Account Number (TAN)**

Every person responsible for withholding tax in accordance with the provisions of the Income-tax Act is required to make an application for the allotment of withholding tax registration number which is called the TAN. The application is to be made in Form 49B within one month from the end of the month in which the tax is deducted.

Recently, the requirement for obtaining PAN and TAN has been eased for corporate assesses. A common application may be submitted by the company for incorporation, PAN and TAN through the MCA portal.

**Tax return filing**

All taxpayers are required to file a return of income for a previous year within the prescribed due dates.

However, NRs earning only interest and dividend income are not required to file a return of income in India.

Different due dates have been prescribed for this purpose under the Income-tax Act, which are as below:

<table>
<thead>
<tr>
<th>Description</th>
<th>Due Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>a company</td>
<td>30th day of September of the assessment year</td>
</tr>
<tr>
<td>a person (other than a company) whose accounts are required to be audited under the Income-tax Act or under any other law in force during the period</td>
<td>30th day of November of the assessment year</td>
</tr>
<tr>
<td>a working partner of a firm whose accounts are required to be audited under the Income-tax Act or under any other law in force during the period</td>
<td>31st day of July of the assessment year</td>
</tr>
<tr>
<td>a taxpayer who is required to file an accountant’s report under the transfer pricing regulations</td>
<td>30th day of November of the assessment year</td>
</tr>
<tr>
<td>any other assessee</td>
<td>31st day of July of the assessment year</td>
</tr>
</tbody>
</table>
A maximum fees of INR 10,000 (USD 150) is prescribed where return of income is filed after prescribed due dates. Further, interest at the rate of 1 per cent on the amount of tax on total income is prescribed for every month of default in furnishing the return of income.

**General Anti-Avoidance Rules (GAAR)**

To control Impermissible Avoidance Arrangement (IAA) entered into by a person to avoid taxes, the provisions of GAAR have been introduced in India. It is noted that an arrangement would be considered an IAA where its main purpose is to obtain a tax benefit. An agreement will also be treated as an IAA if it lacks ‘commercial substance’ and does not meet the criteria of being a bona fide business transaction in the ordinary course.

Notwithstanding the above, GAAR provisions will not apply to an arrangement where the tax benefit arising in aggregate does not exceed INR 30 mn.

GAAR deals with aggressive tax planning involving the use of sophisticated structures. The provisions of GAAR are effective 01 April 2017.

**Direct tax enforcement in India**

<table>
<thead>
<tr>
<th>Filling the return of income</th>
<th>Scrutiny audit of return of income initiated by Assessing Officer (AO)*</th>
<th>Audit of return of income completed by AO and order passed</th>
<th>Demand (if any) to be paid within 30 days from date of receipt of assessment order</th>
<th>Appeal to filed with the appellate authorities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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*AO can make a reference to the Transfer Pricing Offi cer (TPO) for Transfer Pricing (TP) audit. The TPO completes TP audit on receipt of reference from AO and forwards the TPO order to the AO for merging it with the assessment order on completion of the audit of return of income.

It takes about 21 to 33 months (depending upon whether a reference is made to TPO) to complete an audit from the end of the assessment year. This period is proposed to be gradually reduced to 12 months over next three years.

**E-assessment**

Initially, the central government had introduced e-assessment procedures in 2016 on a pilot basis which was further extended in 2017. As a part of this pilot, the revenue authorities have been issuing e-notices for scrutiny assessments to the assessees.

Subsequently, The Finance Act, 2018 has amended the Income-tax Act to enable the central government to notify a new e-assessment scheme for scrutiny assessments to be carried out without any personal interface between the taxpayer and the revenue authorities.

**Direct tax dispute resolution process**

Dispute resolution is a multi-layered process in India.

The entire litigation, till the Supreme Court level, generally gets settled over a period of 10 years.

**Other alternatives to resolve tax litigation**

- Settlement commission
- Advance ruling for transactions (including proposed ones) involving non-residents and certain residents.
- MAP: An alternate mechanism under tax treaties for resolving international tax disputes by the competent authorities of each state.
Indirect tax

Introduction of GST on 01 July 2017 was a significant reform in the indirect taxation of the nation. Absorbing a large number of Central and State taxes mainly central excise, Service Tax, Value Added Tax, Central Sales Tax, Entry Tax, Octroi, Entertainment Tax, Luxury Tax, Countervailing Duty and Special Additional Duty on Customs in itself, GST has led the way for a common national market. Key indirect taxes applicable in the country are:

• **GST** – Tax on supplies of goods and services
• **Customs Duty** – Duty imposed on import of goods to India
• **Professional Tax** – Tax on professions, trades, callings and employments

**Goods and Services Tax**
The Government of India made possible the introduction of the nation’s biggest tax reform – GST. It aims to mitigate the cascading or double taxation by way of single point taxation system with free flow of input credits.

**Scope of GST**
GST is to be levied on supply of all goods and services except the supply of alcohol for human consumption. Levy of GST on petroleum crude, high-speed diesel, motor spirit (commonly known as petrol), natural gas and aviation turbine fuel has been postponed and to be notified by the government at a later date.

**Dual structure levy**
GST is a dual structure wherein both centre and states/UTs have the power to levy the tax on supplies on goods and services. The dual levy structure will be as under:

• Central Goods and Services Tax (CGST) to be levied by the centre and State Goods and Services Tax (SGST)/Union Territory Goods and Services Tax (UTGST) to be levied by respective states/union territories on all supplies within a state/union territory;
• Integrated Goods and Services Tax (IGST) to be levied by centre on all supplies between the two different states/union territories. Further, IGST is also to be levied on export/import of goods or services from/to India.
• Compensation Cess (Cess) to be levied on specified supplies for the purpose to compensate the states for the loss of revenue on account of implementation of GST.

**Nature of supply**
Levy of CGST and SGST/UTGST or IGST will depend upon the nature of supply. Separate provisions for goods and services have been incorporated under GST law to identify the nature of supply. Location of supplier and the place of supply of goods or services are the two factors to determine the nature of supply.
Intra-state supply: Location of supplier and place of supply of goods or services are within the same state/union territory

Inter-state supply: Location of supplier and place of supply of goods or services are with different states/union territory

**Point of levy under GST**

The earlier indirect taxes prevailing in India entailed multiple points of levy. For instance, excise duty was levied on the manufacture of goods. Service tax was levied on the provision of taxable services. VAT was levied on the sale of goods.

The triggering point for levy of GST is the supply. Provisions for determining the time of supply have been provided, both in respect of goods and services. Hence, the tax incidence would be at the ‘time of supply’ as against the multiple points of levy under the earlier regime.

**Tax rates under GST**

All goods and services are fitted into a four-tier rate structure of 5, 12, 18 and 28 per cent. While essential items like food grains will attract a zero rate, demerit and luxury goods will attract the highest rate and may attract cess also.

**Anti-profiteering**

One of the major objectives for implementation of GST was to provide a free flow of the input tax credits, which should result in a reduction in the prices of goods and services. To safeguard the consumers, anti-profiteering provisions have been incorporated under GST, casting responsibilities on the suppliers to reduce their prices of goods and services on account of benefit of reduced tax rate or availability of input tax credits. Suppliers not complying with the anti-profiteering provisions are liable for penal consequences and also cancellation of registration under GST.

**Customs Duty**

Customs duty, a federal government levy is, leviable on import/export of goods to/from India. The taxable event for levy is import/export and import/export duty is payable at the time of import/export of goods to/from India. India follows the Harmonised System of Nomenclature (HSN) classification rules, and the goods are classified under different chapter/tariff headings, primarily according to their description, components and use. The duties or taxes applicable on import shall comprise:

- Basic customs duty – BCD (standard rate of 10 per cent)
- Customs cess (leviable on component of BCD at 3 per cent)
- IGST at 18 per cent (leviable on total value of BCD plus customs cess)

Currently, the effective standard rate of customs duty that is applicable on the import of goods is approximately around 30.15 per cent with input tax credit of IGST, subject to exemption/concession as may be available/notified from time to time and Free Trade Agreements entered into by India with other countries. However, currently, there is no export duty leviable on goods exported from India, except for a few goods such as minerals (which are scarcely available).

**Professional tax**

Professional tax is a levied by the state on professions, trades, a calling or employment in a state. Thus, every person who is engaged in any of the activities mentioned above is liable to pay professional tax. Not all the state governments levy professional tax currently. In states where such a levy exists, every enterprise and employee earning a salary is required to register and pay professional tax.
### Background

Globalisation and increased integration between economies worldwide has paved way for global business operations and subsequently complex inter-company transactions. These transactions could lead to base erosion and shifting of profits to opaque tax jurisdictions. Therefore, transfer pricing is under constant scrutiny of tax authorities globally.

Indian Transfer Pricing Regulations (TP Regulations) were introduced in India in 2001 to avoid shifting of profits from India to another jurisdiction due to international transactions with related parties, i.e., Associated Enterprise(s) (AEs). Further, the scope of TP Regulations was extended to include Specified Domestic Transactions (SDT) with effect from 2012.

### Legislation

As per TP Regulations, international transactions and SDTs between AEs should comply with the arm’s length principal, i.e., a price which is applied or proposed to be applied in a transaction between persons other than AEs, in uncontrolled conditions.

### International transaction

The Act defines the term “international transaction” to mean a transaction between two or more AEs, either or both of whom are non-residents, in the nature of purchase, sale or lease of tangible or intangible property, or provision of services, financing or any other transaction having a bearing on the profits, income, losses or assets of such enterprises or any cost contribution agreement.

Further the definition of international transaction also includes “deemed international transaction”, which means that a transaction entered into by an enterprise with a person other than an AE (whether resident or non-resident) shall be deemed as an international transaction, if:

- there exists a prior agreement between such other person and the associated enterprise; or
- the terms of such a transaction are, in substance, determined between such other person and the associated enterprise.

### SDTs

Transfer pricing provisions were also introduced for SDT so as to curb the shift of profits between resident entities. The nature of transaction includes transaction entered into with entities/within business units claiming tax exemptions. SDT provisions are applicable where the aggregate of such transactions exceeds a sum of USD 3 mn$^6$ (INR 200 mn) in a year.

### AEs

#### International transactions

In the Indian TP Regulations, the definition of AEs is broadly similar to the definition in the Organisation for Economic Co-operation and Development (OECD) TP Guidelines. AEs in relation to another enterprise mean enterprise:

- which participate, directly or indirectly, or through one or more intermediaries, in the management or control or capital of the other enterprise; and
- in respect of which, one or more persons who participate, directly or indirectly, or through one or more intermediaries, in its management or control or capital, are the same persons who participate, directly or indirectly, or through one or more intermediaries, in the management or control or capital of the other enterprise.

Further, the Act prescribes 13 situations where two or more enterprises are considered as AEs.

#### SDT

AEs for the purpose of SDT are any entities closely connected, to entities claiming certain specified tax holidays/exemptions benefit.

### Methodologies

The Arm’s Length Price (ALP) in relation to an international transaction and SDT is required to be determined by any of the following methods:

- Comparable Uncontrolled Price (CUP) method
- Resale Price Method (RPM)
- Cost Plus Method (CPM)
- Profit Split Method (PSM)
- Transactional Net Margin Method (TNMM)
- Any other method as prescribed

The TP Regulations do not prescribe any priority criteria in terms of selection/application of methods.

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$^6$ The limit is applicable from FY 2015-16. Earlier, the limit was USD 0.75 mn (INR 50 mn)
ALP
The ALP means price charged or would have been charged for a transaction between independent parties under similar situation. The TP Regulation prescribes the use of either the range concept (35th to 65th percentile) or arithmetic mean depending on the method applied and number of comparables selected.

**Compliance requirement**

| Obtain accountant’s report in Form 3CEB | 30 November of each assessment year for international transactions or SDT undertaken during the relevant financial year (April – March) |
| Accountant’s report is a brief summary of international transaction(s) and SDT along with the method used to justify the arm’s length nature. This document is to be certified by a Chartered Accountant or a firm of Chartered Accountants | |

**TP documentation (TP study)**

TP study is a detailed documentation (requirements are in line with the OECD guidelines) relating to international transaction(s) or SDT which is used to justify their arm’s length nature. This documentation is to be maintained, and updated on an annual basis, if the aggregate value of the international transaction(s) entered into the enterprise exceeds USD 0.1 mn (INR 10 mn)

Enterprise is required to maintain contemporaneous documentation and needs to submit documentation on request by the Income Tax Department

**Country-by-Country (CbC) reporting**

In order to meet the commitment to Base Erosion and Profit Shifting (BEPS) initiative of G-20 and the OECD, a new section has been inserted in the Act which mandates the requirement of CbC reporting in line with Action 13 of the BEPS action plans.

These regulations require an Indian entity which is part of a Multinational Enterprise (MNE) group to maintain the following group information by way of three files (in addition to the information already required in relation to international transactions):

- Master File (MF)
- Local file
- CbC Reporting (CbCR) is required to be filed by the parent entity of an MNE group with annual consolidated group revenue in the immediately preceding accounting year of more than € 750 mn (INR 55 bn, USD 830.50 mn approx.)

The MF and CbCR (as applicable) are required to be filed by 31 March each year.

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OECD Transfer Pricing guidelines for Multinational Enterprises & Tax Administrations, July 2010
Doing Business in India

Compliance timeline

- **Beginning of tax year**: 1 Apr 2017
- **Due date for maintaining TP documentation & e-filing accountants report**: 30 Sep 2019
- **Draft order of AO**: 30 Sep 2019
- **Close of tax year**: 31 Mar 2018
- **Limitation for initiating assessment by AO**: 30 Nov 2018
- **Time period for maintenance of documentation for FY 2017-18**: 31 Mar 2027
- **Limitation for completing TP assessment**: 30 Sep 2021
- **Due date for initiating assessment by AO**: 1 Aug 2021
- **Limitation for initiating assessment by AO**: 31 Mar 2027
- **Due date for maintaining TP documentation & e-filing accountants report**: 30 Sep 2021
- **Limitation for initiating assessment by AO**: 30 Nov 2018
Safe harbour rules

‘Safe harbour’ is defined as the circumstances in which the income-tax authorities shall accept the transfer price that is declared by the assessee. Safe harbour rules are effective in India from the financial year 2012-13, and are available for a period of three years. At present, safe harbour rules have been prescribed for the following transactions:

- Provision of software development services
- Provision of IT-enabled services
- Providing corporate guarantee
- Contract R&D services relating to software development
- Manufacture and export of core auto components
- Manufacture and export of non-core auto components
- Low value adding intra-group services

Penalty provisions

Penalty provisions for the following non-compliances have been prescribed by the Act:

- Underreporting and misreporting of income
- Failure to maintain statutory TP documents
- Failure to report a transaction in the accountant’s report
- Failure to furnish MF
- Failure to furnish the accountant’s report

TP audit

TP audit is conducted by the TPO, a specialised officer from the revenue department. If the regular AO of a taxpayer considers it necessary or expedient so to do, he/she may with the previous approval of the Commissioner, refer to the computation of the ALP in relation to the international transactions or SDT of the taxpayer to the TPO.

The taxpayer has the option of approaching the dispute resolution panel or filing appeal before the Commissioner of Income-tax (Appeals).

Safe harbour rules and APA are dispute-avoidance mechanisms and MAP is a dispute resolution mechanism.

Advance Pricing Agreement (APA)

The APA programme was introduced in the Indian TP Regulations in 2012. Under the APA scheme available from FY 2013-14, any person can enter into an agreement with the board, after the approval of the central government, for determining the ALP or for specifying the manner in which the ALP is to be determined in relation to an international transaction to be entered into by that person.

APA can be entered in relation to an international transaction only. The APA can be unilateral, bilateral or multilateral.

In 2014, roll-back provisions were introduced in the Indian APA scheme, which enable persons entering into an APA to roll-back the results of the APA to a period not exceeding four preceding years from the year from which the APA is proposed to be applicable.

Mutual Agreement Procedure (MAP)

In order to avoid double taxation, MAP has proved to be an effective method where the revenue authorities of two different nations try to resolve a dispute together.

Under MAP, an agreement which seeks to avoid economic double taxation or conflicting taxation would be reached between the tax authorities. Also, under MAP, disputes are resolved through competent authorities of the contracting states.
# Glossary of abbreviations

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<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
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<tr>
<td>AMT</td>
<td>Alternate Minimum Tax</td>
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<tr>
<td>AO</td>
<td>Assessing Officer</td>
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<td>AoP</td>
<td>Association of Persons</td>
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<td>APA</td>
<td>Advance Pricing Agreement</td>
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<td>BCD</td>
<td>Basic Customs Duty</td>
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<td>CAGR</td>
<td>Compound Annual Growth Rate</td>
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<td>CBDT</td>
<td>Central Board of Direct Taxes</td>
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<td>CD</td>
<td>Countervailing Duty</td>
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<td>CSO</td>
<td>Central Statistics Office</td>
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<tr>
<td>DIPP</td>
<td>Department of Industrial Policy &amp; Promotion</td>
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<td>FEMA</td>
<td>Foreign Exchange Management Act 1999</td>
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<td>Fintech</td>
<td>Financial Technology</td>
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<td>FIPB</td>
<td>Foreign Investment Promotion Board</td>
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<td>GAAR</td>
<td>General Anti-Avoidance Rules</td>
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<tr>
<td>GST</td>
<td>Goods and Services Tax</td>
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<tr>
<td>ICDS</td>
<td>Income Computation and Disclosure Standards</td>
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<tr>
<td>IT &amp; ITeS</td>
<td>Information Technology &amp; Information Technology Enabled Services</td>
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<td>MAT</td>
<td>Minimum Alternate Tax</td>
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<tr>
<td>NBFC</td>
<td>Non-Banking Financial Company</td>
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<td>RBI</td>
<td>Reserve Bank of India</td>
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<tr>
<td>REIT</td>
<td>Real Estate Investment Trust</td>
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<tr>
<td>RNOR</td>
<td>Resident and Non-Ordinarily Resident</td>
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<tr>
<td>ROR</td>
<td>Resident and Ordinarily Resident</td>
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<td>SDT</td>
<td>Specified Domestic Transaction</td>
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<td>SEBI</td>
<td>Securities and Exchange Board of India</td>
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<td>TP</td>
<td>Transfer Pricing</td>
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<td>TPO</td>
<td>Transfer Pricing Officer</td>
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<td>USFDA</td>
<td>United States Food and Drug Administration</td>
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