

COVID-19: Revisiting your supply chain strategy

With the entire country under lockdown due to COVID-19 crisis, there is significant impact on how businesses are being run.

Companies need to consider supply chain implications to ensure minimal impact on operations as a result of curtailed manufacturing and closed borders.

Here's how you can HALT and review your supply chain function and strategy

- **Conduct risk assessment across your current supplier portfolio**
 - Identify key suppliers and understand their ability to meet your requirements.
 - Work with key suppliers to understand agility of their businesses.
- **Identify alternative suppliers and raw material**
 - Consolidate your suppliers and find potential alternative suppliers.
 - Analyse similar businesses and product specification requirements to derive alternative raw materials that can be used by your business.
- **Track production planning through scenario building**
 - Assess key products to schedule production
 - Focus on raw material sourcing strategy for production of these products.
- **Estimate available inventory across the value chain**
 - Estimate existing inventory (volume and value) which is available in any part of the value chain. Use this data in your production planning.
- **Identify logistics requirements basis change in production and demand**
 - Assess alternative modes of transportation (air freight, if other options are not available) and implement for top key products.
- **Estimate for unavailable workforce**
 - Take real-time stock with mandatory health checkups for the entire on ground workforce. Assess impact of infected workforce, time taken for health checkups and unavailability of the section of employees working from home.
- **Evaluate returns receivable**
 - Assess value of returns that are currently in transit or expected to be received.
- **Consider reinventing the supply chain**
 - Replace traditional supply chain models with digital supply networks (DSN) to enable end-to-end visibility.

As supply chain strategy is directly linked to business value chains and market forces, the business case for revisiting the same is strong in the current scenario.

Grant Thornton's business consulting team can help companies navigate their key supply chain implications to minimise the impact on their operations due to COVID-19.

[Click here to download the recently released Grant Thornton Halt-Plan-Refresh Guide on revisiting business priorities and plans](#)



For more insights on the COVID-19 crisis, scan this barcode to see continuous updates on our website